

## WACKER

## Full Year 2015 - Conference Call Note

Dr. Rudolf Staudigl (CEO), Dr. Tobias Ohler (CFO), March 17th, 2016

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# Highlights 2015 Sales Surpass €5bn for the First Time

### Strong result amid challenging environment: key targets set for 2015 achieved or exceeded

| Financials | Record Sales of more than €5bn (+10%)   |
|------------|---|
|            | EBITDA excl. special income of €911m substantially above previous year  |
|            | Siltronic IPO helped finance capital expenditure and maintain net debt level  |
|            |   |
|            | Chemical business with particularly strong performance in 2015  |
| Operations | Completion of largest investment in corporate history: new site in <b>Charleston, Tennessee</b> , USA with a 20kt POLYSILICON plant |
|            | Increasing customer demand met with capacity expansions   |

## First Guidance FY 2016 CapEx to Drop by Half, Boosting Cash Flow

|                         | 2015    | Outlook 2016                                     |
|-------------------------|---------|--|
| Sales (€m)              | 5,296.2 | Slight increase                                  |
| EBITDA (€m)             | 1,048.8 | Slight increase when adjusted for special income |
| EBITDA margin (%)       | 19.8    | Somewhat lower                                   |
| Group net income (€m)   | 241.8   | Below 2014                                       |
| Net cash flow (€m)      | 22.5    | Significantly positive                           |
| CapEx (€m)              | 834.0   | About 425  |
| Net financial debt (€m) | 1,074.0 | On a par with the prior-year level               |
| Depreciation (€m)       | 575.1   | About 720  |
| ROCE (%)                | 8.1     | Substantially lower                              |
| Tax Rate (%)            | 40.5    | About 40%  |

## Profit & Loss Statement: Net Earnings Up 24%

### **WACKER P&L 2015 (€m)**

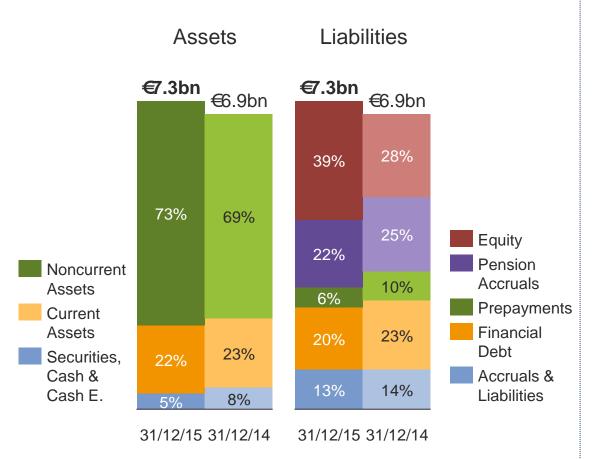
| €m  | 2015                      | 2014                      |
|---|---------------------------|---------------------------|
| Sales   | 5,296.2                   | 4,826.4                   |
| Gross profit from sales                                       | 1,129.1                   | 844.2                     |
| Gross profit margin (in %)                                    | 21.3%                     | 17.5%                     |
| S,G&A and R&D Other operating income Other operating expenses | -623.5<br>377.4<br>-412.7 | -587.5<br>365.1<br>-181.6 |
| Operating result  | 470.3                     | 440.3                     |
|   |                           |                           |
| EBIT  | 473.4                     | 443.3                     |
| Interest result Other financial result                        | -24.5<br>-42.2            | -37.8<br>-40.3            |
| Income before taxes   | 406.7                     | 365.2                     |
| Income taxes  | -164.9                    | -169.8                    |
| Net income for the period                                     | 241.8                     | 195.4                     |
| EBIT  | 473.4                     | 443.3                     |
| Depreciation/amortization                                     | 575.4                     | 599                       |
| EBITDA  | 1,048.8                   | 1,042.3                   |

### **Comments**

- Sales Growth at 9.7% yoy:Volume/Mix +4.2%, Price -1.4%, FX 6.9%
- Gross profit increased by 34%
- Other operating income includes lower special income of €138m (2014: €206m)
- Other operating expenses: includes €115m relating to TN ramp-up (of this €90m cash effective)
- Interest result benefitted from capitalization of €18.6m (2014: €5.1m) borrowing costs
- Tax rate of 40.6% (2014: 46.5%)
- Depreciation at €575m below expectation, growing to €720m in 2016

## Balance Sheet Composition Effects from Siltronic IPO, Tennessee Build and Pension Liabilities

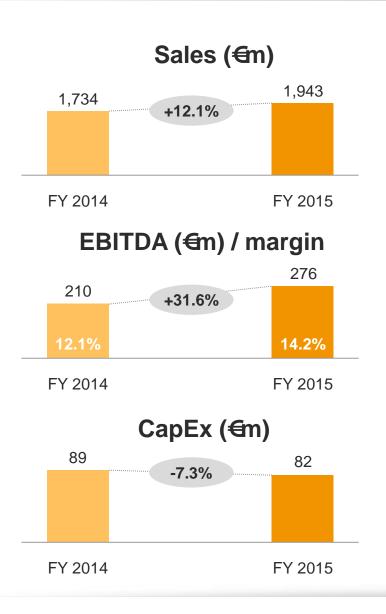
### **Balance Sheet (%)**



### **Characteristics 12/31/15**

- Non current assets: €5,291m
- Securities, cash and cash equivalents:€381m
- Provisions for pensions: €1,612m
- Net financial debt: €1,074m
- **▶** Equity: €2,795m
- ▶ Prepayments level: €453m
- CapEx: €834m (Q4: €224m)

# SILICONES Stronger EBITDA Growth on Mix Improvement and FX

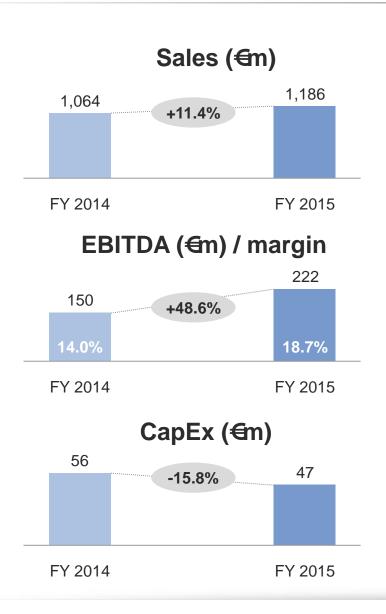


### **Highlights 2015**

- ► FX, volume growth and ongoing efficiency measures positively affected EBITDA
- Growth in specialty markets (e.g., automotive, medical, electronics) and emerging markets (e.g., cosmetics)

- Mid-single digit sales growth and significant EBITDA increase, targeting a 16% EBITDA margin in 2016
- Expect good product mix and cost performance

## POLYMERS Strong Demand and Efficiency Measures Support Record Results

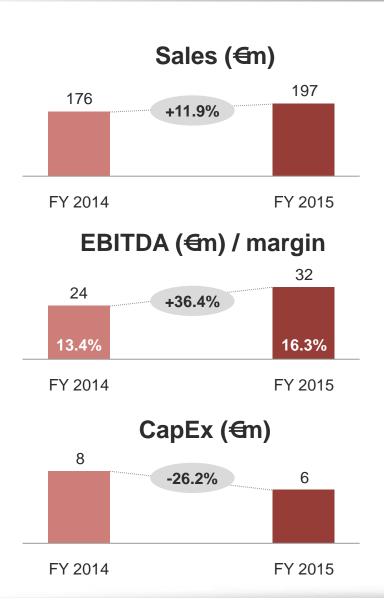


### **Highlights 2015**

- Sales growth supported by FX and volume, particularly in dispersible powders
- Strong EBITDA improvement mainly due to volume increases and efficiency gains

- Mid-single digit sales growth and slight EBITDA increase, targeting an EBITDA margin over 18%
- Expect strong growth in dispersions

## **BIOSOLUTIONS**Positive Volume and FX Effects

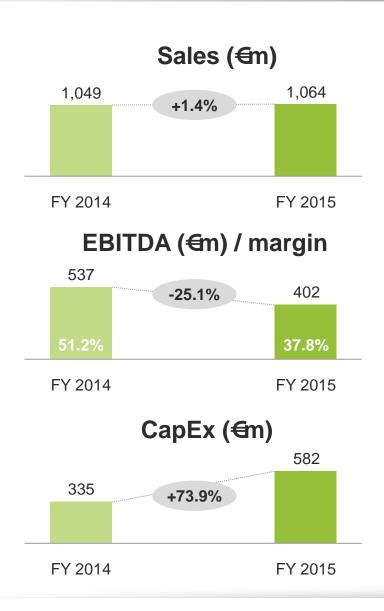


### **Highlights 2015**

 Noticeable sales growth based on higher sales volume and FX

- Mid-single digit sales growth with EBITDA at the level of previous year
- Significant growth expected for biopharmaceuticals and nutrition

## POLYSILICON EBITDA Affected by Tennessee Pre-Ops

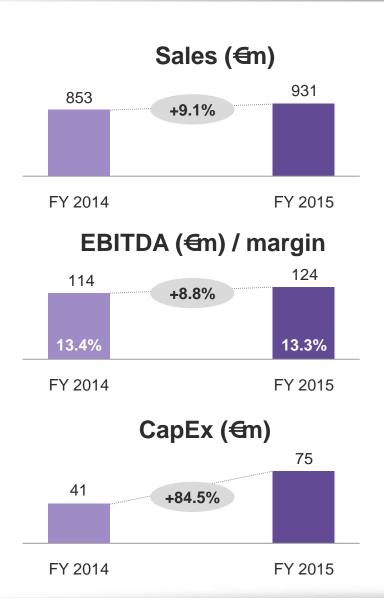


### **Highlights 2015**

- Shipped 56kt, fully utilized
- ► EBITDA below previous year due to lower special income (€138m, 2014: €206m) and pre-op costs (€90m, 2014: €40m)
- Operating margin ex specials/pre-ops: 33%

- Low prices/ramp costs weigh on H1 results
- Ramp cost effect in Q1 expected at €30m
- Polysilicon pricing shows signs of stabilization
- Expect to ship close to 70KT
- Continued focus on cost reduction

# Siltronic EBITDA Margin Stable Despite Challenges



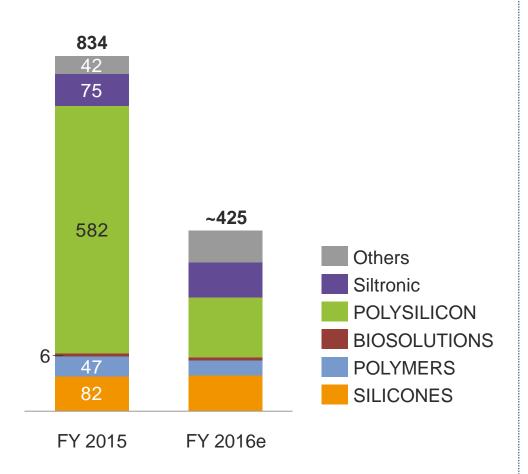
### **Highlights 2015**

- Sales and EBITDA increase strongly amid challenging environment
- Cost reductions and productivity
   improvements lifted EBITDA despite FX
   hedging headwinds

- Price pressure due to slow growth in PC and smartphones
- Slight improvement in EBITDA margin on cost reductions and lower FX hedging costs
- Distinctly positive free cash flow but below 2015

## CapEx Profile Down From €34m to €425m, Below Depreciation For Next Years

### Capital Budget 2015 and 2016e (€m)



### **Projects 2015**

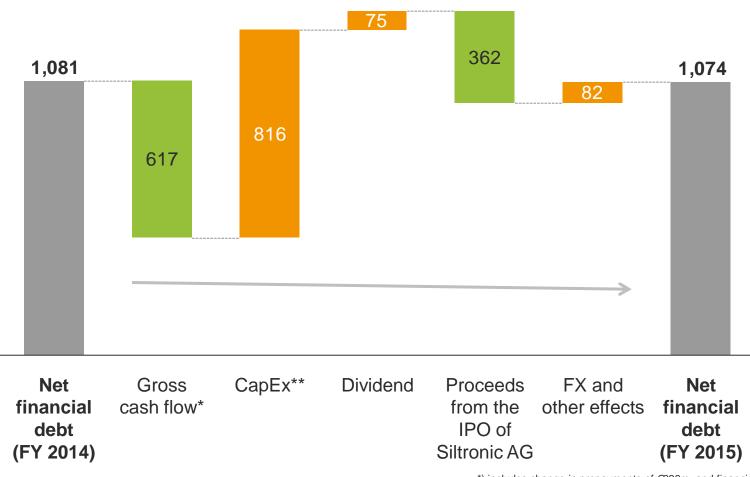
- New POLYSILICON production site in Charleston, Tennessee, USA
- New plant for vinyl acetate-ethylene (VAE) copolymer dispersions (+85kt), Calvert City, USA
- New dryer for dispersible polymer powders (+50kt), Burghausen
- Expansion of production of functional silicone fluids, Burghausen

### **Projects 2016**

- Completion of new POLYSILICON production site in Charleston, Tennessee, USA
- Add cyclodextrin capacity, Eddyville, USA
- HTV silicone compounds, Burghausen
- Crystal-growing facilities, Freiberg

## Net Financial Debt 2015 on Same Level as 2014

### **Net Financial Debt Bridge 2015 (€m)**



\*) includes change in prepayments of €238m and financial leases €17m, \*\*) includes financial investments



# Q1 Trading Update Solid Volume Start, EBITDA Affected by Prices and Ramp-up

#### **Chemical business**

- Order intake and volumes over last year
- Good cost performance

#### **POLYSILICON**

- Strong volumes and full utilization
- ► TN plant has begun production, €30m ramp costs affect EBITDA in Q1

#### **Siltronic**

- Q1 similar to Q4
- Good progress on cost reductions

#### **Q1 2016 Outlook:**

- Expect Q1 Group sales at around €1.3bn
- ▶ EBITDA below Q1 2015



## FY2015 Conference Call: Q&A Session

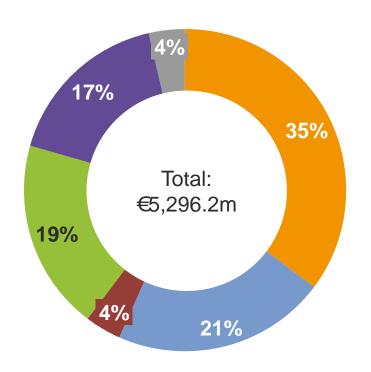
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## **Appendix**

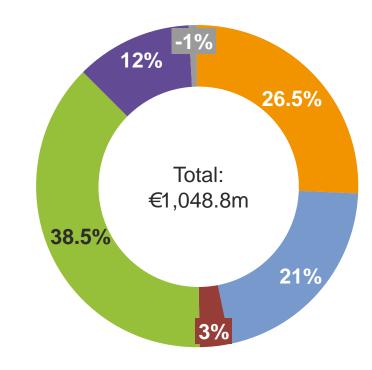


## **Full-Year Results 2015 Sales and EBITDA Breakdown**

#### FY 2015 Sales<sup>1</sup>



### **FY 2015 EBITDA**



**Siltronic** 

WACKER BIOSOLUTIONS

**WACKER SILICONES** 

WACKER POLYSILICON

**WACKER POLYMERS** 

Others

<sup>1</sup>based on external sales

## Full-Year Results 2015 FY and Q4 P&L

| in <del>€</del> m     | FY 2015 | FY 2014 | % YoY | Q4 2015 | Q4 2014 | % YoY |
|-----------------------|---------|---------|-------|---------|---------|-------|
| Sales                 | 5,296.2 | 4,826.4 | 9.7   | 1,232.9 | 1,194.5 | 3.2   |
| EBITDA                | 1,048.8 | 1,042.3 | 0.6   | 188.4   | 180.1   | 4.6   |
| EBITDA margin         | 19.8%   | 21.6%   | -     | 15.3%   | 15.1%   | -     |
| EBIT                  | 473.4   | 443.3   | 6.8   | 33.7    | 31.1    | 8.4   |
| EBIT margin           | 8.9%    | 9.2%    | -     | 2.7%    | 2.6%    | -     |
| Result for the period | 241.8   | 195.4   | 23.7  | 4.8     | -17.2   | n.a.  |
| EPS in €              | 4.97    | 4.10    | 21.2  | 0.13    | -0.32   | n.a.  |

# **Full-Year Results 2015 Sales Breakdown by Business, FY and Q4**

| Sales in €m         | FY 2015 | FY 2014 | %YoY | Q4 2015 | Q4 2014 | %YoY |
|---------------------|---------|---------|------|---------|---------|------|
| CHEMICALS           | 3,325.9 | 2,974.2 | 11.8 | 778.2   | 715.5   | 8.8  |
| WACKER SILICONES    | 1,943.3 | 1,733.6 | 12.1 | 460.3   | 419.6   | 9.7  |
| WACKER POLYMERS     | 1,185.5 | 1,064.4 | 11.4 | 273.3   | 252.2   | 8.4  |
| WACKER BIOSOLUTIONS | 197.1   | 176.2   | 11.9 | 44.6    | 43.7    | 2.1  |
| WACKER POLYSILICON  | 1,063.6 | 1,049.1 | 1.4  | 241.5   | 261.5   | -7.6 |
| Siltronic           | 931.3   | 853.4   | 9.1  | 215.3   | 223.2   | -3.5 |
| Others              | 197.5   | 165.9   | 19.0 | 49.2    | 46.2    | 6.5  |
| Consolidation       | -222.1  | -216.2  | 2.7  | -51.3   | -51.9   | -1.2 |
|                     | 5,296.2 | 4,826.4 | 9.7  | 1,232.9 | 1,194.5 | 3.2  |

## Full-Year Results 2015 EBITDA Breakdown by Business, FY and Q4

| EBITDA in €m        | FY 2015 | FY 2014 | %YoY  | Q4 2015 | Q4 2014 | %YoY  |
|---------------------|---------|---------|-------|---------|---------|-------|
| CHEMICALS           | 530.6   | 382.9   | 38.6  | 97.1    | 62.0    | 56.6  |
| WACKER SILICONES    | 276.2   | 209.8   | 31.6  | 49.6    | 33.8    | 46.7  |
| WACKER POLYMERS     | 222.2   | 149.5   | 48.6  | 40.8    | 23.6    | 72.9  |
| WACKER BIOSOLUTIONS | 32.2    | 23.6    | 36.4  | 6.7     | 4.6     | 45.7  |
| WACKER POLYSILICON  | 402.4   | 537.0   | -25.1 | 70.5    | 88.8    | -20.6 |
| Siltronic           | 124.0   | 114.0   | 8.8   | 23.2    | 37.7    | -38.5 |
| Others              | -8.9    | 12.7    | n.a.  | -4.0    | -4.7    | -14.9 |
| Consolidation       | 0.7     | -4.3    | n.a.  | 1.6     | -3.7    | n.a.  |
|                     | 1,048.8 | 1,042.3 | 0.6   | 188.4   | 180.1   | 4.6   |

# Special EBITDA Effects €138m Impact

|  | 2014  |    |      | 2015 |       |     |      |      |      |       |
|--|-------|----|------|------|-------|-----|------|------|------|-------|
| Special Income (in €m)   | Q1    | Q2 | Q3   | Q4   | FY    | Q1  | Q2   | Q3   | Q4   | FY    |
| Polysilicon: Retained prepayments & damages from cancelled contracts | 114.0 | -  | 92.3 | -    | 206.3 | 4.7 | 86.7 | 17.8 | 28.4 | 137.6 |

## **WACKER:** Issuer, Contact and Additional Information

#### **Issuer and Contact**

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#### **Financial Calendar**

04/28/16 - Q1 Results 2016

05/20/16 - Annual Shareholders' Meeting

07/28/16 - Q2 Results 2016

10/10/16 - Capital Market Day

10/27/16 - Q3 Results 2016

#### **Additional Information**

ISIN: DE000WCH8881

WKN: WCH888

Deutsche Börse: WCH

Ticker Bloomberg: CHM/WCH:GR

Ticker Reuters: CHE/WCHG.DE

Listing: Frankfurt Stock

Exchange

Prime Standard





